

# **Analysis of ISO 9001: 2015 Quality Management System Implementation on Customer Satisfaction with Service Quality: A Short Narrative**

**Hafiza<sup>1</sup>, Muhamad Sa'ajiz<sup>2\*</sup>**

<sup>1,2</sup>Universitas Insan Pembangunan Indonesia, Tangerang, Indonesia

\*Corresponding Author: [muhamadsaajiz842@gmail.com](mailto:muhamadsaajiz842@gmail.com)

**Abstract -** The purpose of writing this article is a narrative literature review of 3 (three) articles that discuss the Analysis of ISO 9001: 2015 Quality Management System Implementation on Customer Satisfaction with Service Quality, aiming to identify and summarize previously published articles without any criticism for the articles reviewed. The results of the review indicate that there is a significant relationship between customer satisfaction with service quality and the use of quality management systems, as well as a significant relationship between service quality and the use of quality management systems. Implementation of the Quality Management System has a weak effect on Participant Satisfaction. The main objective of ISO 9001 implementation is to increase customer satisfaction both external and internal, including students as the main users of organizational services as external customers.

**Keywords:** Service Quality, Customer Satisfaction, ISO 9001:2015.

## **I. INTRODUCTION**

Quality Management System (QMS) is a set of documented procedures and standardized and deliberate system management practices required to ensure that processes and products comply with specific requirements or requirements imposed by customers and the market, it is stated to ensure that the organization implements a quality management system that is in accordance with the demands of customers, the ISO (International Organization) Secretariat issues rules or documented requirements for quality management systems (Semuel & Zulkarnain, 2012).

The implementation of a Quality Management System (QMS) seeks to improve the quality and satisfaction of both internal and external customers of an organization. One form of quality management system implementation that is world-renowned is ISO 9001. ISO 9001 standards have been implemented in various parts of the world. Many companies in Indonesia have implemented a quality management system by certifying 9001.

These organizations strive to implement all the requirements in the international quality management standard to obtain ISO 9001 certification. In the past, ISO 9001 was applied by various industries, especially manufacturing. The manufacturing industry implemented the ISO 9001 quality management system to assure customers that the products they produce are guaranteed quality from the beginning of the process to the final process within the organization.

## **II. METHOD**

This article aims to identify and summarize articles that discuss the Analysis of ISO 9001: 2015 Quality Management System implementation on Customer Satisfaction with Service Quality. The method used in this article is narrative literature review which is one of the most common types of literature review used in research. This type of review aims to provide a comprehensive summary of previously conducted research on the same topic and generate a better understanding of the topic.

Table. Journal articles reviewed

Author	Title	Source	Method	Sample	Technique
A. Humairo, D. Al Azroh, D.F Azhari, B. Huda (2023)	Analysis of ISO 9001: 2015 Quality Management System Implementation on Customer Satisfaction with Service Quality.	Scholar	Qualitative description		
Erna Ma'sumah, Layaman (2019)	The Effect of ISO 9001: 2015 Quality Management System Implementation on Participant (Customer) Satisfaction with Service Quality Mediation.	Scholar	Descriptive	Probability Sampling	Regression Analysis
Y. Syahrullah, A. Febriani, B.Z Hulwani (2018)	Analysis of Customer Satisfaction with the Implementation of Iso 9001: 2015 Using the Servqual Approach (Case Study: Telkom Institute of Technology Purwokerto).	Scholar	Questionnaires		

Source: Research Results 2023

### III. RESULT AND DISCUSSION

The results of research from A. Humairo, D. Al Azroh, D.F Azhari, Bakhrul Huda (2023) show that customer satisfaction is very influential in the implementation of SMM. This means that the application of SMM has a positive but weak impact. The results of this study show similarities with research that has been done (Branislav, T, 2019). which shows that the use of ISO as a preventive measure has no significant impact on customer satisfaction. The research conducted by has contradictory results (Sari et al., 2015) while the results of the research (Branislav, T, 2019) which has a positive effect and a significant impact on customer satisfaction.

The results of research from Erna Nur Ma'sumah, Layaman (2019) show that the indicator on the Quality Management System variable that has the largest average value is the dimension of evidence-based decision making of 4.30. This means that PT Taspen (Persero) Cirebon's decision making is based on analysis and evaluation in every action for customers or participants so that participants do not feel disappointed with the decisions taken in handling customer complaints or providing other services.

The results of research from Y. Syahrullah, A. Febriani, B.Z Hulwani (2018) show that student awareness of ISO 9001: 2015 implementation is still very low, namely only 49% who know that the Institution has implemented ISO 9001: 2015. In addition, student knowledge about the implementation of ISO 9001: 2015 is also still very low, 67% of students do not know what ISO 9001: 2015 is. There needs to be a further introduction of ISO 9001: 2015 and the benefits for institutions that have implemented ISO 9001: 2015 to students. So that the institution will have more value to students and affect the image of the institution for the general public.

## IV. CONCLUSION

A. Humairo, D. Al Azroh, D.F. Azhari, B. Huda (2023) concluded that the results of data processing for the study of the analysis of the application of ISO 9001: 2015 SMM on customer satisfaction with mediation of service quality at PT Taspen (Cirebon), so it can be said that: (1) The results of the application of the quality management system for customer satisfaction are still very minimal, this indicates that PT Taspen (Cirebon) needs more improvement for the results of customer satisfaction. (2) Service quality variables mediate the causal relationship between the implementation of QMS and participant customer satisfaction. The implementation of SMM and service quality proved to have an impact in the research findings, both positively and significantly. The findings also show that service quality has a significant and favorable impact on client satisfaction.

Erna Nur Ma'sumah, Layaman (2019) concluded that the results of the study can be concluded that the effect of Quality Management System Implementation on Customer Satisfaction is weak. This means that the Implementation of the Quality Management System at PT Taspen (Persero) Cirebon needs to be further improved so that participant satisfaction also increases. Second, the causal relationship between SMM Implementation and Satisfaction of participants as customers is mediated by service quality variables. Based on the research results, it is proven that there is a positive and significant effect of Quality Management System Implementation and Service Quality. The results also show that there is a positive and significant effect of service quality on participant (customer) satisfaction.

Y. Syahrullah, A. Febriani, B.Z Hulwani (2018) concluded that organizations still need to make efforts to increase customer satisfaction, because 6 out of 24 attributes have a GAP value  $\geq 1$ . This shows that the expectations of customers are still below the expectations of the quality of service provided by the institution. Furthermore, organizations need to focus on making improvements to attributes that have the highest GAP value, namely the speed of service from academic / student / library and institutional attention to students. Suggestions for future research so that service units can be focused, for example, questions for academic and student affairs are separated. To obtain higher accuracy, the error rate can be reduced so that the number of samples required will be greater.

## REFERENCES

- Branislav, T. (2019). Customer satisfaction and ISO 9001 improvement requirements in the supply chain. *The TQM Journal*, 222–238. <https://doi.org/10.1108/TQM-07-2017-0072>
- fandy tjiptono. (t.t.). *Perspektif manajemen dan pemasaran kontemporer*. andi ferdinand.
- Nasution, R. S., Tarigan, P., Siregar, L., & Efendi, E. (2018). PENGARUH KUALITAS PELAYANAN TERHADAP KEPUASAN PENSIUN PEGAWAI NEGERI SIPIL (PNS) PADA PT. TASPEN (PERSERO) CABANG PEMATANGSIANTAR. *SULTANIST: Jurnal Manajemen dan Keuangan*, 2(2), 30–34. <https://doi.org/10.37403/sultanist.v2i2.33>
- Rafiq, M. (2015). ANALISIS DAMPAK PENERAPAN MANAJAMEN MUTU ISO 9001:2008 TERHADAP KUALITAS PELAYANAN AKADEMIK PERGURUAN TINGGI DI BANDAR LAMPUNG.
- Sari, D. P., Purwanggono, B., Yuli, S., & Soedarto, J. H. (2015). INTEGRASI ISO 9001:2000 DENGAN PZB GAP MODEL DALAM UPAYA PENINGKATAN KEPUASAN PELANGGAN DI LABORATORIUM KLINIK CITO SEMARANG.
- Semuel, H., & Zulkarnain, J. (2012). Pengaruh Sistem Manajemen Mutu Iso Terhadap Kinerja Karyawan Melalui Budaya Kualitas Perusahaan (Studi Kasus PT. Otsuka Indonesia Malang). *Jurnal Manajemen dan Kewirausahaan*, 13(2), 162–176. <https://doi.org/10.9744/jmk.13.2.162-176>
- Syahrullah, Y., Febriani, A., & Hulwani, B. Z. (2018). Analisis Kepuasan Pelanggan terhadap Implementasi ISO 9001: 2015 dengan Menggunakan Pendekatan Servqual (Studi Kasus: Institut Teknologi Telkom Purwokerto). *JIEMS (Journal of Industrial Engineering and Management Systems)*, 11(2). <https://doi.org/10.30813/jiems.v11i2.1185>
- TASPEN Raih Penghargaan Juara I Annual Report Award 2018. (t.t.). Diambil 21 Desember 2022, dari <https://finansial.bisnis.com/read/20191115/215/1170691/taspen-raih-penghargaan-juara-i-annual-report-award-2018>
- Afifah, S. T. N. (2017). Pengaruh Implementasi Sistem Manajemen Mutu ISO 9001: 2008 Terhadap Kepuasan Pelanggan Di Smk Negeri Kota Bandung. DISS, Universitas Pendidikan Indonesia.
- Branislav, T. (2019). Customer satisfaction and ISO 9001 improvement requirements in the supply chain. *The TQM Journal*,

# INTERNATIONAL JOURNAL OF SOCIAL AND MANAGEMENT STUDIES (IJOSMAS)

Volume: 4 No. 5

<https://www.ijosmas.org>

e-ISSN: 2775-0809

- 31(2), 222–238. JOUR. <http://doi.org/10.1108/TQM-07-2017-0072>
- De-la-Hoz-Hernández, J.-D., Troncoso-Palacio, A., & De-la-Hoz-Franco, E. (2019). Implementation of the Eclipse Process Framework Composer Tool for the Documentation of Quality Management Systems: A Case Applied in Healthcare Services. In *International Conference on Swarm Intelligence* (pp. 200–210). CONF, Springer. [http://doi.org/https://doi.org/10.1007/978-3-030-26354-6\\_20](http://doi.org/https://doi.org/10.1007/978-3-030-26354-6_20)
- Fadhil, M., Samsir, S., & Daulay, I. N. (2016). Pengaruh Service Quality Dan Brand Image Berbasis Iso 9001: 2008 Terhadap Kepuasan Pasien Pada RSUD Arifin Achmad Pekanbaru. *Jurnal Online Mahasiswa Fakultas Ekonomi Universitas Riau*, 3(1), 1–13. JOUR.
- Juana, N. P. P., Sudibya, I. G. A., & Sintaasih, D. K. (2016). Pengaruh Implementasi Sistem Manajemen Mutu ISO 9001: 2008 Terhadap Kinerja Pegawai Dengan Mediasi Kepuasan Kerja. *Buletin Studi Ekonomi*, 21(1), 92–101. JOUR.
- Kotler, P., Keller, K. L., Ang, S. H., Tan, C.-T., & Leong, S. M. (2018). *Marketing management: an Asian perspective*. BOOK, Pearson.
- Kurniawan, A., & Triyono, M. B. (2015). Penerapan ISO 9001: 2008 Terhadap Kualitas Pelayanan Sekolah Di SMKN 2 Klaten. *Jurnal Pendidikan Vokasional Teknik Mesin*, 3(2), 95–100. JOUR.
- Nababan, B. O., & Oktaviani, T. A. (2018). Pengaruh Kualitas Pelayanan Terhadap Kepuasan Peserta Pensiun Pada PT. TASPEN (Persero) Cabang Depok. *Economicus*, 9(1), 89–100. JOUR.
- Nasution, R. S., Tarigan, P., Siregar, L., & Efendi. (2014). Pengaruh kualitas pelayanan terhadap kepuasan pensiun pegawai negeri sipil (pns) pada pt. taspen (persero) cabang pematangsiantar. *Jurnal SULTANIST*, 2(2), 30–34.
- Rafiq, M. (2015). Analisis Dampak Penerapan Manajemen NMtu ISO 9001: 2008 terhadap Kualitas Pelayanan Akademik Perguruan Tinggi di Bandar Lampung. *Jurnal Bisnis Darmajaya*, 1(2), 17–27. JOUR.
- Report, A. (2018). *Creating Value Building Sustainable Trust*. Report, I. A. (2018). *Advancing The Global Agenda*.
- Sari, D. P., Purwanganono, B., & Yuli, S. (2015). Integrasi Iso 9001: 2000 dengan PZB Gap Model Dalam Upaya Peningkatan Kepuasan Pelanggan di Laboratorium Klinik CITO Semarang. JOUR.
- Sugiyono, S., Nuryanto, A., & Mulyatiningsih, E. (2011). Dampak Penerapan SMM ISO 9001: 2000 Terhadap Kualitas Layanan Akademik Dan Lulusan FT UNY. *Jurnal Pendidikan Teknologi Dan Kejuruan*, 20(2). JOUR. <http://doi.org/https://doi.org/10.21831/jptk.v20i2.3314>
- Syahrullah, Y., Febriani, A., & Hulwani, B. Z. (2018). Analisis Kepuasan Pelanggan terhadap Implementasi ISO 9001: 2015 dengan Menggunakan Pendekatan Servqual (Studi Kasus: Institut Teknologi Telkom Purwokerto). *JIEMS (Journal of Industrial Engineering and Management Systems)*, 11(2). JOUR. <http://doi.org/http://dx.doi.org/10.30813/jiems.v11i2.1185>
- Tiza, M. F., & Susanti, F. (2019). Pengaruh Kualitas Pelayanan Terhadap Kepuasan Pelanggan, Studi kasus pada perusahaan JNE Cabang Padang. JOUR.
- Tjiptono, F. (2000). Manajemen jasa. *Yogyakarta: Penerbit Andi*. JOUR.
- Varsanis, K., Belias, D., Kakkos, N., Chondrogiannis, M., Rossidis, I., & Mantas, C. (2019). The Relationship Between Service Quality and Customer Satisfaction on Luxurious Hotels So to Produce Error-Free Service. In *Strategic Innovative Marketing and Tourism* (pp. 67–76). CHAP, Springer.
- Cendy, B. M., Sugiono dan Hardiningtyas, D. (2015) “Analisis perancangan produk Long Leg Braces dengan pendekatan Kansei Words dan Biomekanika,” *Jurnal Rekayasa dan Manajemen Sistem Industri*, 3(2), hal. 301–310.
- Dharmawan, A. dan Wurjaningrum, F. (2014) “Rancangan perbaikan kualitas pelayanan jasa dengan metode Servqual, Importance-Performance Analysis, dan Quality Function Deployment pada Plasa Telkom Cabang Dinoyo Surabaya,” *Jurnal Manajemen Teori dan Terapan*, 7(3), hal. 207–224.
- Foster, S. T. (2016) *Managing quality: integrating the supply chain*. 6 ed. Upper Saddle River: Pearson Education.
- Hadisaputra, S. dan Kusumah, L. H. (2017) “Implementasi manajemen risiko berbasis ISO 9001: 2015 dan ISO 31010: 2009 pada usaha jasa konsultasi dan pelatihan di PT. BSU penerapan Fault Tree Analysis (FTA) dan Failure Mode and Effect Analysis (FMEA),” in *Prosiding Seminar Nasional Inovasi dan Aplikasi Teknologi di Industri 2017*. Malang: Institut Teknologi Nasional Malang, hal. 1–12.
- Ingason, H. T. (2015) “Best project management practices in the implementation of an ISO 9001 quality management system,” *Procedia - Social and Behavioral Sciences*. Elsevier B.V., 194, hal. 192–200. doi: 10.1016/j.sbspro.2015.06.133.
- Kotler, P. dan Keller, K. L. (2016) *Marketing Management*. 15 ed. London: Pearson Education Limited. doi: 10.1080/08911760903022556.

- Nuryati, S. (2017) "Evaluasi implementasi sistem manajemen mutu ISO 9001: 2008 di puskesmas wilayah Kabupaten Sleman," *Jurnal Medicoeticolegal dan Manajemen Rumah Sakit*, 6(2), hal. 128–135. doi: 10.18196/jmmr.6137.
- Qadri, U. A. (2015) "Measuring service quality expectation and perception using SERVQUAL: A gap analysis," *Business and Economics Journal*, 6(3), hal. 1–6. doi: 10.4172/2151-6219.1000162.
- Qolbi, Y. (2014) "Sistem manajemen mutu ISO 9001: 2008 dalam peningkatan mutupelayanan dan kepuasan pelanggan di Dinas Kesehatan Kota Tarakan," *e-Journal Ilmu Pemerintahan*, 2(4), hal. 3119–3130.
- Semuel, H. dan Zulkarnain, J. (2011) "Pengaruh sistem manajemen mutu ISO terhadap kinerja karyawan melalui budaya kualitas perusahaan (Studi kasus PT. Otsuka Indonesia Malang)." Tersedia pada: [http://repository.petra.ac.id/16144/1/Publikasi\\_94033\\_1006.pdf](http://repository.petra.ac.id/16144/1/Publikasi_94033_1006.pdf).
- Sindhuwinata, O. E. dan Felecia (2016) "Perancangan sistem manajemen mutu ISO 9001:2015: studi kasus," *Jurnal Titra*, 4(2), hal. 183–190.
- Soerjaningsih, T. W. (2004) "Peningkatan mutu proses Perguruan Tinggi melalui sistem mutu ISO 9000," *Journal The Winners*, 5(2), hal. 79–89.
- Sumaedi, S. dan Yarmen, M. (2015) "Citra dan perceived value puskesmas tersertifikasi ISO 9001 (studi kasus: sebuah puskesmasdi Kota Bogor)," *Jurnal Standardisasi*, 17(3), hal. 177–186.
- Ulfie, M. A., Sudjimat, D. A. dan Wibawanto, S. (2012) "Implementasi quality management system ISO 9001: 2008 dalam pembelajaran produktif keahlian teknik mesin dan otomotif SMK," *Teknologi dan Kejuruan*, 35(1), hal. 17–28. doi: <http://dx.doi.org/10.17977/tk.v35i1.3142>.
- Wahyuni, N. (2014) *Uji Validitas dan Reliabilitas*, QMC Binus University. Tersedia pada: <http://qmc.binus.ac.id/2014/11/01/u-j-i-v-a-l-i-d-i-t-a-s-d-a-n-u-j-i-r-e-l-i-a-b-i-l-i-t-a-s/> (Diakses: 6 Agustus 2018).
- Zeithaml, V. A., Berry, L. L. dan Parasuraman, A. (1990) *Delivering quality service: balancing customer perceptions and expectations*. New York: Free Press.